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23 May 1978

MEMORANDUM FOR: I&W Working Group Members

1. Attached is an extremely rough first draft of a report. It is long and, I fear, repetitive. In particular, it is weak on the collection tasking side.

2. I would like to spend our session tomorrow discussing any major problems that you have with this and, if possible, resolve them (1400 hours in 7F17, Hqs. as previously stated). This will make it possible for me to report to the DDCI on progress and estimate when we will be finished.

3. Simultaneously, please give me, preferably by the meeting tomorrow and certainly by Thursday noon, any detailed corrections, alternate language, or simple editing you may have. This is hastily done and I have no pride of authorship. There will be at least one more draft on which functional directors can chop before the report goes to the DDCI.

[Redacted Signature]

Richard Lehman
AD/NFAC/SS

Attachment

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THE ROLE OF THE DCI
IN WARNING AND CRISIS MANAGEMENT

O U T L I N E

- I. OUTLINE (Paras 1 through 4)
- II. BACKGROUND (Paras 5 through 22)
 - A. Current Intell and Warning: Definition (Paras 5 thru 8)
 - B. The Defense Interest (Paras 9 through 11)
 - C. The DCI in Crisis (Paras 12 through 14)
 - D. Collection Tasking in Crisis & Warning (Paras 15 & 16)
 - E. Criteria for Warning and Crisis System (Paras 17 thru 22)
- III. DISCUSSION (Paras 23 through 73)
 - A. Permanent Management Arrangements (Paras 24 thru 29)
 - B. Mechanisms for Warning (Paras 30 thru 42)
 - C. Special Mechanism for S.W. (Paras 42a. thru 50)
 - D. Arrangements for Support of the DCI in
Crisis (Paras 51 thru 73)
- IV. RECOMMENDATIONS (Paras 74 thru 77)
 - A. Management (Page 40)
 - B. Warning (Page 40)
 - C. Strategic Warning (Page 41)
 - D. Crisis Arrangements (Page 41 & 42)
 - E. Collection Tasking (Page 42 & 43)

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